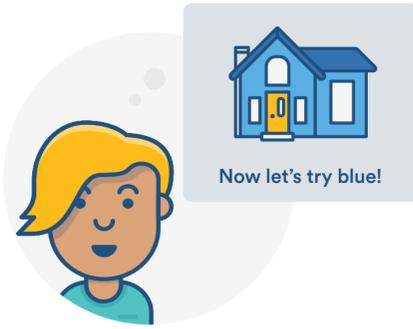


8 Keep improving

With agile, no project is ever done. Incremental improvements are what drive innovation. After you've shipped, keep testing and improving.



1 Start with the big picture

Outline the strategic themes. Think of themes as organization-wide focus areas that parallel the strategic objectives or goals.

1. What do we want to focus?
2. Where do we want to spend our time/resources?

- ♡ Pretty
- ☆ Energy efficient
- 🔒 Secure



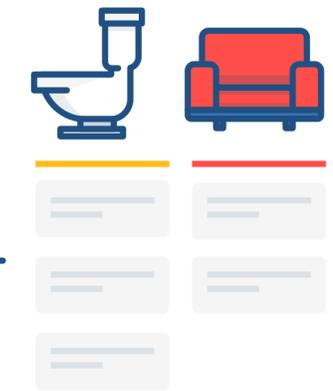
2 Identify the big ticket items

Define the initiatives. Think of initiatives as big pieces of work that span multiple teams, projects, and epics.

1. What needs to be done to accomplish our themes?
2. Do these initiatives contribute to your goals?

7 Validate

Take your roadmap to the team. Let the team break down the epics into stories and give their best estimate for how long the work will take.

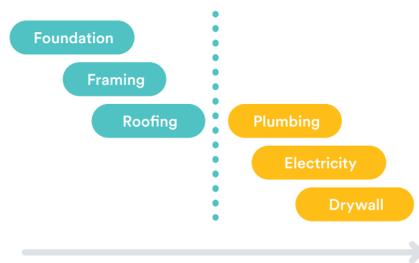


3 Break it down

Populate your backlog. Break down the work required for each initiative into more consumable pieces like epics.

6 Generate your roadmap

Get forecasting. Now that you have an estimated backlog (scope), releases (time), and teams (resources) with a velocity, you have all the data for a realistic roadmap.



5 Create smart releases

Group the initiatives and epics into releases. Releases should be entirely scope driven so they make sense and provide value as a package.



4 Get estimating

Identify rough estimates for the epics. Look at similar efforts in the past to get a good idea of what it would take to complete each epic and then assign to teams.

Long-term Agile Planning

Building software is like building a house:
Start with the big picture, and always keep improving.



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